

SCHOOL OF PUBLIC AFFAIRS, AMERICAN UNIVERSITY, WASHINGTON, D. C.

Alumni in Action



CAREERS
in Public Service



William M. LeoGrande
Dean, School of Public Affairs



THE CALL TO SERVE

The continued value of an institution is reflected in its alumni and their contributions to the greater society. The graduate programs of the School of Public Affairs (SPA) at American University (AU) have generated an alumni network of more than 5,000 people. We are particularly proud of the impact our alumni have made in the field of public service, broadly defined.

At SPA, the top rated school of public affairs in the greater Washington, D.C., area, we have focused on designing a curriculum that is both rigorous and relevant. Our alumni

frequently comment on how the instruction they received at AU successfully combined academic challenges with practical applicability. Undoubtedly, Washington provides a wonderful locale for learning, and as you can see here, our alumni and entire SPA community take full advantage of it.

Please join us in celebrating the many public service contributions of our alumni. From prominent roles in state and local government, to the private sector, to the U.S. Congress, SPA alumni are leading change and shaping our world. They exemplify the best of American University.



U.S. CONGRESSMAN (D-MA)
PUBLIC ADMINISTRATION

JAMES MCGOVERN

James McGovern is serving his fourth term in the U.S. Congress. McGovern has been elected by his New England colleagues to the House Democratic leadership team as a regional whip, and he is the third-ranking Democrat on the powerful House Rules Committee. In Congress, he has championed several education initiatives, including a bill to increase grant assistance for college students and their families. McGovern also has led the fight on issues of health care, the environment, Social Security, and human rights.

"I GRADUATED FROM THE SCHOOL OF PUBLIC AFFAIRS IN 1985 AND HAVE GREAT MEMORIES OF THE SCHOOL—BOTH AS AN UNDERGRAD AND GRADUATE STUDENT. WHEN I DECIDED TO RUN FOR CONGRESS IN 1996, I HAD SEVERAL YEARS OF WORK EXPERIENCE ON THE HILL IN ADDITION TO A GOOD EDUCATION FROM AU. I LEARNED AN AWFUL LOT FROM THE MPA PROGRAM—MUCH OF WHICH I USE IN CONGRESS EVERY DAY. I WORK HARD TO BE AN EFFECTIVE ADVOCATE FOR MY CONSTITUENTS AND FOR THE PEOPLE OF THIS COUNTRY."





*ASSOCIATE COMMISSIONER
AGRICULTURE INSPECTION AND POLICY PROGRAMS
CUSTOMS AND BORDER PROTECTION
U.S. DEPARTMENT OF HOMELAND SECURITY
KEY EXECUTIVE, PUBLIC ADMINISTRATION*

MARY STARKS NEAL

Mary Starks Neal provides daily policy guidance and leadership for the full integration of agricultural inspection programs into the U.S. Department of Homeland Security and ports of entry. The programs focus on preventing the entry of foreign pests and diseases that are harmful to U.S. plant and animal resources.

“MY EXPERIENCE AT AU GREATLY EXPANDED MY KNOWLEDGE OF THE MANAGERIAL, LEGAL, AND BUSINESS STRATEGIES ESSENTIAL FOR LEADING PEOPLE. THE INSTRUCTORS AND MATERIALS WERE CURRENT AND RELEVANT TO WHAT I HAVE EXPERIENCED AS A FEDERAL EMPLOYEE AND MANAGER. I HAVE ADVANCED IN MY CAREER AND, WITHOUT PAUSE, HAVE ACCEPTED THE CHALLENGES OF LEADING DURING TIMES OF HISTORIC CHANGE IN GOVERNMENT. THE COURSE OF STUDY AT AU REINFORCED MY BELIEF THAT PERSONAL INTEGRITY IS AS IMPORTANT TO PUBLIC SERVICE AS TECHNICAL SKILLS AND KNOWLEDGE.”





*SPECIAL AGENT
OFFICE OF LABOR RACKETEERING AND FRAUD INVESTIGATIONS
OFFICE OF INSPECTOR GENERAL
U.S. DEPARTMENT OF LABOR
JUSTICE, LAW & SOCIETY*

TROY SPRINGER

“THE INTERNSHIP AND CO-OP I ATTAINED THROUGH AU PROVIDED ME WITH EXPERIENCE AND SKILLS IN A REAL WORLD ENVIRONMENT. AU ALSO GAVE ME A WEALTH OF NETWORKING CONTACTS THAT I CONTINUE TO USE IN MY CURRENT EMPLOYMENT. I SELECTED AU BASED ON ITS WASHINGTON, D.C., LOCATION AND THE REPUTATION OF THE JUSTICE, LAW & SOCIETY PROGRAM WITHIN THE LAW ENFORCEMENT COMMUNITY.”

Troy Springer currently conducts criminal investigations relating to programs and operations of the U.S. Department of Labor. He focuses on labor racketeering and corruption within labor unions by organized crime.





MAYOR OF TAMPA, FLORIDA
POLITICAL SCIENCE

PAM IORIO

Pam Iorio began her career at age 26, when she became the youngest person ever elected to the Hillsborough County Commission in Florida. After being elected chair a year later, Iorio served two terms and later was elected supervisor of elections for Hillsborough County three times. In 2000, she was elected president of the Florida State Association of Supervisors of Elections, becoming the spokesperson for the supervisors during the 2000 election. In 2002, for her work in the area of election reform, Iorio received the Leadership Florida Distinguished Alumnus Award, which recognizes statewide efforts to better the lives of Floridians.

"LIVING IN WASHINGTON, D.C., AND ATTENDING AMERICAN UNIVERSITY GAVE ME THE OPPORTUNITY TO SEE POLITICS FROM A NATIONAL AND INTERNATIONAL PERSPECTIVE. IT WAS ALWAYS STIMULATING AND DEFINITELY BROADENED MY EXPERIENCE. HAVING A CAREER IN PUBLIC SERVICE GIVES ME THE OPPORTUNITY TO HELP MAKE LIFE BETTER FOR OTHERS, TO HELP SHAPE THE COMMUNITY FOR THE BETTER. AU WAS AN IMPORTANT INFLUENCE ON MY CAREER AND LIFE."





*DIRECTOR OF ADMINISTRATION
THE HERITAGE FOUNDATION
PUBLIC ADMINISTRATION*

ERIC KORSVALL

Eric Korsvall manages the conservative think tank's building operations, residential housing, commercial tenants, construction, catering, security, and emergency preparedness. For the past year, he has been involved in a \$10 million building project that will double the size of the foundation's Capitol Hill headquarters and offer year-round housing to 60 interns.

"THE MPA PROGRAM GAVE ME A SOLID FOUNDATION TO SUCCEED IN MY CURRENT POSITION AND TO MANAGE AN ORGANIZATION WHOSE BOTTOM LINE IS NOT MAKING MONEY. THE HERITAGE FOUNDATION IS A \$30 MILLION NONPROFIT, AND ALTHOUGH IT IS RUN LIKE A BUSINESS, WE MUST MEASURE OUR PERFORMANCE ON SOMETHING OTHER THAN PROFIT. CREATING MEASURABLE GOALS THAT ARE ALIGNED WITH THE ORGANIZATIONAL MISSION ALLOWS ME TO HAVE AN IMPACT ON THE SUCCESS OF THE ORGANIZATION WITHOUT BEING IN A POLICY POSITION. I REGULARLY TAP INTO THE KNOWLEDGE I GAINED FROM MY MPA COURSES, WHETHER IT IS IN SETTING THE DIRECTION OF MY DEPARTMENT, MAKING IMPORTANT STAFFING DECISIONS, OR BUDGETING FOR LARGE CAPITAL PROJECTS."





*PRESIDENT AND CHIEF EXECUTIVE OFFICER
NATIONAL CAPITAL REVITALIZATION CORPORATION
PUBLIC ADMINISTRATION*

Theodore Carter plans and implements large-scale economic development initiatives in support of the company's broad statutory mission of revitalizing neighborhoods in Washington, D.C. Prior to joining the National Capital Revitalization Corporation, Carter served as campaign manager for the 2002 election campaign of D.C. Mayor Anthony Williams. From 1997 to 2000, Carter was the deputy assistant secretary of management operations for the U.S. Department of the Treasury. He oversaw the department's five law enforcement bureaus and a \$4 billion portfolio. He was also the department executive for the Bureau of Alcohol, Tobacco, Firearms and Explosives headquarters development. As deputy campaign manager and chief operating officer for the Clinton-Gore reelection campaign in 1996, he managed the day-to-day operations of a \$100 million enterprise. Prior to moving to Washington, Carter held several senior staff positions in the offices of New York City mayors David Dinkins and Rudolph Giuliani.

THEODORE CARTER

"ONE OF THE MOST IMPORTANT ASPECTS OF MY EXPERIENCE AT AU'S SCHOOL OF PUBLIC AFFAIRS WAS THAT MANY STUDENTS BROUGHT A CUTTING EDGE PERSPECTIVE INTO THE CLASSROOM FROM THEIR DAY JOBS AND OTHER ACADEMIC EXPERIENCES. AS A RESULT, EACH COURSE WAS A LABORATORY WHERE REAL LIFE PROBLEMS WERE DEBATED AND NEW IDEAS WERE TESTED. FACILITATED BY AU'S TOP-NOTCH FACULTY, MY CLASSROOM EXPERIENCES HAVE BEEN INVALUABLE TO ME IN MY LEADERSHIP ROLES IN BOTH THE PRIVATE AND PUBLIC SECTORS."





*SUPERVISORY CRIME ANALYST
ALEXANDRIA POLICE DEPARTMENT
ALEXANDRIA, VIRGINIA
JUSTICE, LAW & SOCIETY*

MARY GARRAND

Mary Garrand oversees the analysis of all crimes in densely populated Alexandria, Virginia. In addition to supervising the Crime Analysis Unit, Garrand examines crime trends and patterns through statistical analysis and mapping. She produces weekly, monthly, and yearly reports on these trends and patterns for patrol deployment and investigations. Prior to her employment at the Alexandria Police Department, Garrand worked for the Fairfax County Police Department in Virginia and the Justice Research and Statistics Association in Washington, D.C.

“AU GAVE ME A BROAD KNOWLEDGE BASE OF THE CRIMINAL JUSTICE SYSTEM THROUGH DIVERSE CLASSES. THE CAREER CENTER HELPED ME NARROW MY INTERESTS TO A FEW FIELDS WITHIN THE CRIMINAL JUSTICE COMMUNITY. THE INTERNSHIP OPPORTUNITIES AND THE LARGE ALUMNI NETWORK HELPED ME FIND A GREAT POSITION UPON GRADUATION.”





*CHIEF OF STAFF
CONGRESSMAN ALCEE L. HASTINGS (D-FL)
POLITICAL SCIENCE*

FRED TURNER

Fred Turner is responsible for overseeing the staff; managing the budget; shaping public policy; and drafting statements, speeches, talking points, and memoranda for the congressman.

“THROUGH KNOWLEDGE OBTAINED AND CONTACTS MADE, MY AU EXPERIENCE LED DIRECTLY TO MY FIRST JOB ON CAPITOL HILL AND, ULTIMATELY, TO MY CURRENT ONE. I CANNOT OVEREMPHASIZE THE VALUE OF THE RELATIONSHIPS THAT YOU WILL DEVELOP WITH AU’S PROFESSORS. THEY ARE NOT ONLY OUTSTANDING TEACHERS, BUT ALSO WELL RESPECTED OUTSIDE THE IVORY TOWER. THESE RELATIONSHIPS CONTINUE TO BENEFIT ME PROFESSIONALLY.”





*MANAGEMENT SUPPORT SPECIALIST
DOWNTOWN FIELD OFFICE, NEW YORK CITY
SOCIAL SECURITY ADMINISTRATION
PUBLIC POLICY*

JEFFREY BANKS

Jeffrey Banks is responsible for the implementation of various aspects of the Social Security Act, specifically those policies dealing with retirement, survivors and disability insurance, Social Security numbers, and supplemental security income. In 1999, Banks was accepted into the Presidential Management Program, and in 2000, he received the Deputy Commission's Citation for coordinating an outreach program to national youth organizations. Banks is especially proud of his work with the Social Security Administration in assisting families affected by the September 11 tragedy.

"I WORKED CLOSELY WITH THE AU CAREER CENTER STAFF FROM THE FIRST MOMENT I ARRIVED AT AMERICAN UNIVERSITY IN JANUARY 1998. THEY ASSISTED ME IN REALIZING THAT A CAREER IN PUBLIC SERVICE WOULD FULFILL ME, BOTH PERSONALLY AND PROFESSIONALLY. THE PROFESSORS AND STAFF WERE RECEPTIVE TO DISCUSSING WHAT MY OPTIONS COULD BE IN PUBLIC SERVICE. I FEEL SO FULFILLED KNOWING THAT I MAKE A DIFFERENCE IN PEOPLE'S LIVES. THIS IS THE SAME PHILOSOPHY I TRY TO INSTILL IN MY STAFF AT SOCIAL SECURITY."





*INTELLIGENCE OPERATIONS SPECIALIST
PRESIDENTIAL MANAGEMENT INTERN
COUNTERTERRORISM DIVISION
FEDERAL BUREAU OF INVESTIGATION
JUSTICE, LAW & SOCIETY*

ISIS JONES

Isis Jones provides critical training to Federal Bureau of Investigation (FBI) managers and supervisors to further the bureau's goal of preventing terrorism. Jones also prepares and gives briefings to top executives within the Counterterrorism Division. Prior to working for the FBI, Jones completed an internship in the Government Relations Office of the Association of National Advertisers.

"THE COURSES AT AU PROVIDED ME WITH A STRONG FOUNDATION OF KNOWLEDGE ABOUT LEGAL INSTITUTIONS, MANAGEMENT, AND POLICY. LEARNING THE METHODS OF DATA ANALYSIS CONTRIBUTED TO MY OVERALL PROBLEM SOLVING AND CRITICAL EVALUATION SKILL SETS."





*PROGRAM ANALYST
PRESIDENTIAL MANAGEMENT INTERN
OFFICE OF BUDGET
OFFICE OF THE SECRETARY
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES
PUBLIC POLICY*

SHANNON KELLY

Shannon Kelly helps facilitate the annual budget process for U.S. Department of Health and Human Services (HHS) agencies and evaluates the performance of HHS programs. She is a member of Pi Alpha Alpha honor society and received an SPA graduate assistantship.

“THE SCHOOL OF PUBLIC AFFAIRS WAS INSTRUMENTAL WITH REGARD TO MY PMI [PRESIDENTIAL MANAGEMENT INTERN] APPLICATION AND INTERVIEW PROCESS. IN ADDITION, I DEVELOPED MENTORING RELATIONSHIPS WITH PROFESSORS WHO HELPED ME FOCUS ON WHERE I WANTED TO GO AFTER GRADUATION. BEING AT THE TOP RANKED SCHOOL OF ITS KIND IN WASHINGTON, D.C., GAVE ME THE ACCESS TO OPPORTUNITIES THAT I WAS LOOKING FOR IN MY CHOSEN FIELD, THROUGH BOTH INTERNSHIPS AND FULL-TIME EMPLOYMENT UPON GRADUATION.”





FIELD REPRESENTATIVE
U.S. SENATOR DIANNE FEINSTEIN (D-CA)
PUBLIC POLICY

MICHAEL WALKER

As Senator Feinstein's field representative in northern California, Michael Walker advises the senator on local issues and facilitates dialogue between local communities and the federal government. In addition, Walker prepares briefs for the senator and assists in solving problems for local governments, businesses, and individual constituents. While attending AU, Walker worked in the U.S. Department of Health and Human Services's Administration on Aging. In 1998, he was part of a team that received the Secretary of Health and Human Services Distinguished Service Award for its work on healthcare fraud, waste, and abuse.

"I WAS BROUGHT UP IN AN ENVIRONMENT WHERE PUBLIC SERVICE WAS LOOKED AT WITH SKEPTICISM. BUT AFTER WORKING IN THE PUBLIC SECTOR AND ATTENDING AU, I HAVE COME TO BELIEVE THAT THERE IS NO MORE NOBLE CAUSE THAN SERVING ON BEHALF OF THE PUBLIC. THE KNOWLEDGE AND UNDERSTANDING I GAINED AT AU ABOUT PUBLIC POLICY ANALYSIS, THE THEORY BEHIND THE POLICY PROCESS, AND ITS APPLICABILITY TO REAL WORLD PROBLEMS HAVE BEEN INSTRUMENTAL IN MY CURRENT PROFESSIONAL RESPONSIBILITIES."





NOTABLE SPA ALUMNI LEADERS IN PUBLIC SERVICE

FEDERAL GOVERNMENT

Kenneth Bentsen, former congressman (D-TX), MPA/SPA '85

Robert Engel, executive director, Committee for an Effective Congress, BA/SPA '82

Susan K. Hattan, staff director, Senate Committee on Labor and Human Resources, MA in political science/SPA '77

Donald A. Manzullo, congressman (R-IL), BA/SPA '67

Eileen Mason, senior deputy chair, National Endowment for the Arts, MPA/SPA '90

Barry R. McCaffrey, retired general and national drug policy director, MA in political science/SPA '71

James McGovern, congressman (D-MA), BA/CAS '81, MPA/SPA '84

Anthony Pajunas, manager of logistics, U.S. Postal Service, MPA/SPA '99

Pearlie S. Reed, acting assistant secretary for administration, U.S. Department of Agriculture, MPA/SPA '80

Alan J. Roth, staff director and chief counsel, House Committee on Commerce, BA/SPA '75

H. Arthur Sauer, deputy director, House Committee on the Budget, BA/SPA '69

STATE AND LOCAL GOVERNMENT

Matthew Amorello, state senator, Massachusetts, MA in political science/SPA '83

Theodore Carter, president and chief executive officer, National Capital Revitalization Corporation, MPA/SPA '99

Robert Cerasoli, inspector general, Massachusetts, BA/SPA '69

Hubert Humphrey III, attorney general, Minnesota, BA/SPA '65

Pam Iorio, mayor, Tampa, Florida, BA/SPA '81

John A. Locke, state representative, Massachusetts, BA/SPA '86

Paul Strauss, shadow senator, District of Columbia, BA/SPA '86, JD/WCL '93

Richard R. Tisei, state senator, Massachusetts, BA/SPA '84

Helene Weinstein, assemblywoman, New York State Assembly, BA/SPA '73

LAW AND BUSINESS

Stephen Brown, vice president, The Dutko Group, BA/SPA '77

Carroll A. Campbell, president and chief executive officer, American Council of Life Insurance; former governor, South Carolina, MA in political science/SPA '85

Pamela Deese, partner and cochair, Dorsey & Whitney, LLP, BS/SPA '80, JD/WCL '83

Ken Duberstein, president, The Duberstein Group; former chief of staff to President Reagan, MA in political science/SPA '66

Susan Dweck, management consultant, BA/CAS '65, MSHR/SPA '80

David Fineman, attorney, Fineman & Bach; chairman, Compensation Committee, Postal Service Board of Governors, BA/SPA '67

Patricia Glaser, attorney, Christensen, Miller, Fink, Glaser & Weil, BA/SPA '69

Edward Goldbert, president, F. J. Elsner North American Ltd., BA/SPA '68

Dana Goldinger, partner, Gilbert/Krupin, BA/SPA '80

Matthew Pittinsky, chairman and cofounder, Blackboard Inc., BA/SPA '94

Samantha Sackin, senior vice president, Rogers and Associates, BA/SPA '91

George Schaefer, Mitchell and Company Management Consultants, BA/SPA '72

INTERNATIONAL DIPLOMACY AND LEADERSHIP

Marc Charles Ginsberg, U.S. ambassador to Morocco, BA/SPA '73

Sun Kil Kim, minister of marine affairs, South Korea, PhD/SPA '62

Chung Soo Park, minister of foreign affairs and trade, South Korea, MA/CAS '61, PhD/SPA '65

MEDIA, SPORTS, AND ENTERTAINMENT

Carlos Cisneros, chairman and chief executive officer, Cisneros Television Group, BA/SPA '90

Betsy Fischer, executive producer, *Meet the Press*, BA/SPA '92, MA/SOC '96

Joel Glazer, executive vice president, Tampa Bay Buccaneers, BA/SPA '89

Frank Herzog, sports anchor, WUSA-TV 9, Washington, D.C., BA/SPA '72

Al Koken, talk show host, WTEM Sports Talk Radio, BS/SPA '74

Mike Mills, staff writer, *Washington Post*, MSHR/SPA '88

**CAREER OPTIONS
PUTTING THE SPA
DEGREE TO WORK**

**FEDERAL, STATE, OR
LOCAL GOVERNMENT**

Budget analyst
Contract specialist
Employee development or relations specialist
Intelligence analyst
Management analyst or trainee
Policy analyst
Program analyst
Public affairs specialist
Research assistant

**CAMPAIGNING, POLLING,
AND LEGISLATING**

Campaign manager
Committee staff member
Consultant
Event planner
Fundraiser
Government affairs specialist
Legislative correspondent,
assistant, or director

Lobbyist
Policy analyst
Press secretary
Public relations specialist
Researcher
Scheduler
Staff assistant

GOVERNMENTAL CONSULTING

Business process consultant
Change management consultant
Human resources consultant
Technical consultant

RESEARCH AND THINK TANKS

Policy analyst
Program analyst
Research assistant or associate

NONPROFIT SECTOR

Advocate
Budget analyst
Educational outreach coordinator
Governmental affairs specialist
Grant writer
Program coordinator
Project manager

Research assistant

LAW ENFORCEMENT

Criminal investigator
Customs inspector
Detective
Enforcement officer
Environmental protection agent
Internal Revenue Service special agent
Park ranger

COURTS AND CORRECTIONS

Community relations officer
Job placement counselor
Parole or probation officer
Program coordinator, pre-release center
Public defender's assistant
Research assistant
Residential supervisor

INTERNATIONAL ARENA

Educational services specialist
Government relations specialist
Grant or contract specialist
Project or program assistant

**SPA GRADUATE ALUMNI
WHERE THEY ARE
MAKING A DIFFERENCE**

FEDERAL AND LOCAL GOVERNMENT

• **FEDERAL**

Department of Education, Advisory
Committee on Student Financial Assistance
Department of Energy
Department of Health and Human Services,
Substance Abuse and Mental Health Services
Department of Housing and
Urban Development
Department of Justice,
National Institute of Justice
Department of Labor,
Office of Inspector General
Department of State
Environmental Protection Agency, Annual
Planning and Budget Division
General Accounting Office
General Services Administration

Internal Revenue Service, Office of Program
Evaluation and Risk Analysis
Navy
Social Security Administration

• **LOCAL**

D.C. Department of Health,
HIV/AIDS Administration
D.C. Office of Tax and Revenue
Montgomery County, Office of Management
and Budget

**CAMPAIGNING, POLLING,
AND LEGISLATING**

Democratic Senatorial
Campaign Committee
Kimball, Stroud & Associates
Office of Congresswoman
Shelley Berkley (D-NV)
Office of Senator
Kay Bailey Hutchison (R-TX)
Public Opinion Strategies
Republican National Committee

GOVERNMENTAL CONSULTING

American Management Systems
Booz, Allen & Hamilton
GRC International
SRA International
Unisys

RESEARCH AND THINK TANKS

Justice, Research and Statistics Association
Strategic Policy Research
Urban Institute

NONPROFIT SECTOR

Alliance for Public Technology
American Association of
Homes and Services for the Aging
America's Promise
Children's Defense Fund
D.C. Children and Youth Investments
Democratic Leadership Council
Health Insurance Association of America, State
Affairs Division
National Breast Cancer Coalition
National Council of State Housing Agencies

LAW ENFORCEMENT

D.C. Metropolitan Police Department,
Force Investigation Team
D.C. Metropolitan Police Department,
Office of Organizational Development
Secret Service

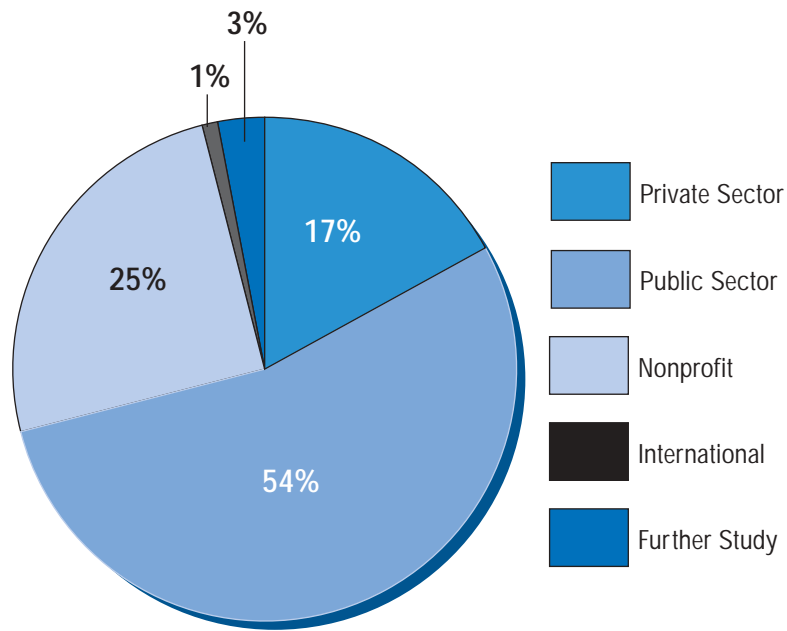
COURTS AND CORRECTIONS

Montgomery County, Maryland,
Department of Corrections
Office of the Commonwealth's Attorney,
Arlington County, Virginia, Courthouse

INTERNATIONAL ARENA

Inter-American Development Bank
Pan-American Health Organization

EMPLOYMENT BY SECTOR OF
SPA GRADUATE ALUMNI *
(SUMMER '01, FALL '01, SPRING '02)



* Executive programs not included

THE AU ADVANTAGE

As the top rated school of public affairs in the greater Washington, D.C., area, AU is well positioned physically, academically, and professionally. Our prime Washington location places us in the midst of the most important political institutions of our day. Situated at the top of Embassy Row, AU not only offers all the amenities of an urban university, such as metro accessibility, cultural opportunities, and numerous housing options, but also provides the security and comfort of a campus community. While AU is among the oldest academic institutions in the city, the many updated facilities reflect its modern day presence and participation as a leader in the field of higher education. Our personalized and intimate setting sets the stage for learning, debate, and growth. At AU, we are

responsive to our students and it shows—through our alumni support, the school-wide sense of community, and the mentoring and learning opportunities that take place both inside and outside the classroom.

AU's faculty are distinguished scholars and practitioners. We emphasize a balance between teaching and research, which you will benefit from as a student. Many of our faculty hold positions with leading associations in their respective fields and are called upon to be presenters at conferences and speaking engagements, both domestic and abroad. In addition, our faculty are commonly cited in research publications and in the news media, such as NPR, CSPAN, MSNBC, CNN, Fox News, *Newsweek*, and *USA Today*.

AU's professional positioning is evident from its distinguished alumni and friends of the school. With more than 5,000 graduate alumni from the School of Public Affairs, AU extends its reach into almost every professional domain. AU's various advisory council members, trustees, alumni, and other friends are among today's most influential leaders. We connect them to students through numerous networking engagements, lecture series events, and mentoring opportunities.

AU really does have it all. No other public affairs graduate program can claim a prime Washington location and a top ranking by *U.S. News and World Report* (AU is ranked 12th overall out of 249 schools of public affairs). These benefits, combined with distinguished faculty and connected alumni, shape the AU advantage.

A large background image showing a stone bridge with multiple arches spanning a river at night. The bridge is illuminated by a series of bright, starburst-style lights along its top edge. In the background, a large, classical-style building with many columns is brightly lit, its light reflecting on the water. The sky is a deep, dark blue.

FOR MORE INFORMATION, CONTACT:
Marketing, Admissions & Outreach
School of Public Affairs
American University
4400 Massachusetts Avenue, NW
Washington, DC 20016-8022
Phone: 202-885-6230
Fax: 202-885-1435
E-mail: spagrad@american.edu
Web site: www.american.edu/spa