**PURPOSE**

The Justice Programs Office of the School of Public Affairs (SPA) at American University was established to carry out SPA's mission to apply the tools of scholarship and professionalism to the design, management and evaluation of public programs. The Justice Programs Office (JPO) provides technical assistance, research, and training services to domestic and foreign government agencies and organizations. Its projects address policy, program, resource, and operational issues relating to the administration of justice, coordination of public programs, and the delivery of justice system, social and related services.

**CAPABILITY**

The SPA Justice Programs Office has a core interdisciplinary team of faculty, staff and Senior Fellows, augmented by senior practitioner-experts from throughout the U.S., who serve in a consultant capacity. This cadre is supplemented by American University faculty in the fields of law, public affairs, international service, economics, business administration, and the social and behavioral sciences. The Justice Programs Office has access to all of the unique domestic and international information resources in the Washington, D.C. area and the on-campus and off-campus training, research, IT, and distance learning facilities of American University.

**COLLABORATIVE EFFORTS**

The Justice Programs Office maintains collaborative relationships with most of the U.S.-based national organizations and associations representing the legal, law enforcement, corrections, prosecution, defense, and judicial professions. All projects are undertaken with reference to relevant operational and ethical standards of performance.

**RANGE OF SERVICES**

- short- and long-term technical assistance to government and community agencies
- on-site problem definition analysis
- documentation of existing policies, resources, operations, and procedures
- evaluation of public programs
- training and other professional development services
- security audits of justice system facilities
- planning and implementation assistance for justice system improvement initiatives

**EXPERIENCE**

The Justice Programs Office has conducted over 1,700 technical assistance, research, training, and evaluation projects for:

**Local and State Governments**

- improvements in criminal and civil judicial process and dispute resolution alternatives
- efficient utilization of justice system and human services resources
- formulation of orderly processes for policy and programmatic change
- improvements in interagency and community relationships
- training programs for judges, prosecutors, public defenders, and general government elected officials
- planning and assessment of correctional options/intermediate sanctions programs
- planning and implementation of drug court and other problem-solving court programs
- facility planning and security audits

**Federal Agencies**

- assessment of national drug abuse control strategies
- federal/state relations regarding:
  - (a) justice system resource allocation and
  - (b) cooperative law enforcement and prosecution efforts
- national technical assistance and training programs in a wide range of areas to support state and local justice system improvement

**International Organizations and Agencies**

- U.S. justice system seminars for official foreign visitors to the U.S.
- crisis management training for foreign delegations sponsored by the U.S. State Department
- comparative justice system analyses and documentation international seminars, workshops and conferences on issues of current or/and emerging interest
- information system planning and technology transfer
- U.S. liaison for the Moscow Research Center for Human Rights

**SPECIAL STRENGTHS**

- Multi-disciplinary approach to all undertakings
- Promotion of interagency communication and coordination
- Institutional independence and objectivity in problem analysis
- Incorporation of the most qualified academic and practitioner expertise for each project
- Emphasis on cost-effective, pragmatic solutions to justice system issues
- Multi-lingual core staff

**REPRESENTATIVE PROJECTS**

- Alternatives to Conventional Adjudication: Monograph
  - Sponsor: National Institute of Justice
- Assessment of the Attorney Grievance System
  - Client: Michigan Supreme Court
- Assessment of Felony Case Process and Its Impact on Jail Overcrowding
  - Client: Cook County Illinois Board of Commissioners
- City-County Justice System Evaluation
  - Client: City of Charlotte and County of Mecklenberg, North Carolina
- Criminal Courts Technical Assistance Project
  - Client: U.S. Department of Justice
- Design of a Drug Court Program for Bermuda
  - Client: Government of Bermuda
- Development of National Standards for Judicial Education
  - Client: National Association of State Judicial Educators
- Drug Courts Clearinghouse and Technical Assistance Project
  - Client: U.S. Department of Justice
- Evaluation of Assigned Counsel Training
  - Client: New York Supreme Court, Appellate Division, First Department
- The Image of Justice - Facility Planning for Courts: Monograph
  - Clients: U.S. Department of Justice
- International Experience with Drug Treatment Courts
  - Client: Organization of American States (OAS)

Sponsor: The King Baudouin Foundation
Brussels, Belgium

Management Audit of the Judicial System
Client: Mayor's Office, Philadelphia, PA

Management Review of the Prosecuting Attorney's Office
Client: District Attorney, Monterey, CA

Policy Review of Federal Support to the State Courts
Client: U.S. Department of Justice

Public Defender Services Organization and Management
Client: Wisconsin State Public Defender's Office

Review of Jail Facility Needs Projections in Hennepin and Ramsey Counties, Minnesota
Client: Minnesota House of Representatives

Statewide Operational and Security Audit of Court Facilities
Client: Kentucky Supreme Court

Task Force Report of the President's Commission on Terrorism and Civil Disorders
Client: U.S. Presidential Commission

Trial Court Management Series: Financial, Personnel and Records Management- Manuals and Training Video
Sponsor: National Institute of Justice

U.S.-Based Training of Management Staff of the Office of the Public Defender
Client: Ministry of Justice, Israel

Workshop on Judicial Systems Strategies for Drug Cases
Client: Republic of Ireland Supreme Court

SENIOR FELLOWS

Bennett Brummer
Public Defender (ret.), Miami, FL

Nicholas Chiarkis, Esq.
State Public Defender, WI

Hon. Legrome D. Davis
Judge, U.S. District Court, Philadelphia, PA

Peter French, MA CF FRSA FSyI
United Kingdom (Senior Law Enf. - Retired)

Hon. Joseph Flies-Away
Hualapai Tribal Nation, Peach Springs, AZ

Hon. Harl Haas
Sr. Judge, Multnomah County Circuit Court, Portland, OR

Marshall Hartman, Esq.
Private Attorney; Retired Chief, Capital Crimes Div. IL Appellate Defender Office

Hon. Jamey Houston
Judge, District Court, Baltimore, MD

Hon. Tomar Mason (Ret.)
Judge, Superior Court for San Francisco, CA

Gordon Park-Li
CEO (ret.), Superior Court for San Francisco, CA

Hon. John Parnham (Ret.)
Sr. Judge, 1st Judicial Circuit, Pensacola, Fl

Michael Schrunk, Esq.
District Attorney, Multnomah Co., OR

Lawrence Siegel, M.E.E.
Private Consultant, Facilities Planning and Security

Hon. Andrew Sonner
Sr. Judge, Maryland Court of Appeals, Montgomery Co., MD

Hon. Ronald Taylor
Sr. Judge, Berrien County Circuit Court, St. Joseph, MI

VISITING SCHOLAR

Anna Chisman, PhD
International Drug Policy Specialist

SCHOOL OF PUBLIC AFFAIRS

JUSTICE PROGRAMS OFFICE
American University
Brandywine Building, Suite 100
4400 Massachusetts Avenue, NW
Washington, DC 20016-8159

Caroline S. Cooper, M.A., J.D.
Director
Research Professor
Department of Justice, Law and Society

Joseph A. Trotter, Jr., J.D.
Associate Director
Research Professor
Department of Justice, Law and Society

TEL: (202) 885-2875
FAX: (202) 885-2885
E-mail: justice@american.edu
Website: www.american.edu/justice

AMERICAN UNIVERSITY

Dr. Cornelius M. Kerwin, President
Dr. Scott Bass, Provost
Dr. Barbara S. Romzek, Dean,
School of Public Affairs