• One course in public finance, financial management, or government budgeting from the following:
  PUAD-631 Financing Government Services:
    Expenditure Analysis (3)
    Taxation (3)
  PUAD-633 Budgeting and Financial Management (3)
  PUAD-685 Topics in Policy Analysis and Management:
    Public Finance in Developing Countries (3)

  Internship (3 credit hours)
• PUAD-691 Internship (3)

  Students without a significant professional work background participate in an internship and complete a survey on their experience. For students who have already begun their careers, a formal internship is optional.

  Area of Concentration (12 credit hours)
• 12 credit hours in an area of concentration
  Areas include: nonprofit management (with optional arts management focus); international management; public management (with optional management consulting or human resources focus); state and local administration; public financial management; policy analysis; policy and management (with optional social policy or health policy or environmental policy or science and technology focus); and applied politics. Students may create special areas of concentration by consulting their academic counselor.

  Combined Bachelor’s and Master of Public Administration

  American University offers students the opportunity to earn both undergraduate and graduate degrees through its combined bachelor’s/master’s programs. For more information, see page 57 of this catalog.

  This program enables qualified students to earn, in a continuous plan of study, both a bachelor’s degree with a major in any related discipline and the Master of Public Administration (MPA).

  Requirements
• In addition to meeting the university requirements for bachelor's/master's programs, admission requires a minimum cumulative grade point average of 3.00, a completed application form (available from the Department of Public Administration and Policy (DPAP) and submitted to the MPA/BA advisor), a written faculty recommendation, an essay on the student’s interests and abilities in public administration, and an interview with an academic advisor.
• All requirements for a bachelor’s degree with a major in any related discipline
  Undergraduate students may apply up to 15 credit hours of approved graduate-level coursework to satisfy the requirements for both degrees. Students take courses in statistics, public administration, and other courses approved by DPAP.
• All requirements for the MPA, including a minimum of 18 credit hours completed in residence in graduate status after the undergraduate degree has been awarded. Students must finish the master’s degree requirements within three years from the date of first enrollment in the master’s program.

  Master of Public Administration (MPA)

  Key Executive Leadership

  Using executive education models, the Key Executive Leadership MPA prepares public servants to become more effective organizational leaders. Begun in 1975, the Key Executive Leadership Program is a graduate course of study in the skills, knowledge, and values needed by top-level public executives and offers participants the perspectives and competencies necessary for effective performance in high level executive work. The curriculum includes the major activity areas used in certifying candidates for career positions in the Senior Executive Service. Classes are held on selected Fridays and weekends. Participants continue to work at their jobs while completing their studies.

  Admission to the Key Executive Leadership MPA Program is competitive and restricted to GS-13s or above (or the equivalent) who exercise significant responsibilities for program management or policy development and are preparing themselves for positions of greater responsibility. The program is oriented to civilian personnel in the federal government, military or other uniformed personnel, state and local officials, and personnel in the nonprofit sector.

  With the expectation that graduates of the program will move from managerial to leadership roles within their organizations, the executive MPA curriculum encompasses the principal components of public service education: the leadership of public service organizations, the public policy and organizational environment, and the analysis of issues.

  Degree Requirements
• 36 credit hours of approved graduate work

  Students who successfully complete the Key Executive Leadership Certificate Program may apply to reduce the overall degree requirement. At least 30 credit hours must be earned in residence for the Key Executive Leadership MPA.
• Comprehensive examination using action learning to solve a real organizational problem
• The research requirement is satisfied by completing two of the following courses with grades of B or better:
  PUAD-623 Executive Problem Solving
  PUAD-625 Analysis and Evaluation
  PUAD-654 Organization Diagnosis and Change
Course Requirements

- 36 credit hours from the following:
  PUAD-611 Managing in the Information Age (3)
  PUAD-620 Public Marketing and Strategic Communication (1.5)
  PUAD-621 Topics in Executive Management (1.5)
  PUAD-622 Leadership for Executives (3)
  PUAD-623 Executive Problem Solving (3)
  PUAD-624 Budgeting and Financial Management (3)
  PUAD-625 Analysis and Evaluation (3)
  PUAD-626 Legal Issues in Public Administration (3)
  PUAD-627 Politics, Policymaking, and Public Administration (3)
  PUAD-628 Executive Skill Modules (1.5)
  PUAD-630 Public Managerial Economics (3)
  PUAD-634 Acquisition Management (1.5)
  PUAD-638 Strategic Human Resource Management for Executives (1.5)
  PUAD-639 Ethics for Public Managers (1.5)
  PUAD-654 Organization Diagnosis and Change (3)

MPA Course Requirements

Core (24 credit hours)

- PUAD-605 Quantitative Methods for Public Managers (3)
- PUAD-601 Quantitative Methods for Policy Analysis I (3)
- PUAD-610 Management Analysis (3)
- PUAD-612 Introduction to Public Administration and the Policy Process (3)
- PUAD-630 Public Managerial Economics (3)
- PUAD-670 Economics for Policy Analysis (3)
- PUAD-684 Organizational Analysis (3)
- Two courses from the following:
  PUAD-602 Quantitative Methods for Policy Analysis II (3)
  PUAD-609 Topics in Public Management (3)
  PUAD-615 Public-Private Partnerships (3)
  PUAD-617 Project Management (3)
  PUAD-650 Leadership in a Changing Workplace (3)
  PUAD-652 Facilitation and Team Development (3)
  PUAD-665 Managing Human Capital Assets (3)
  PUAD-696 Selected Topics: Non-recurring (3) (approved topic)
- One course in public finance, financial management, or government budgeting from the following, or other course approved by MPA advisor:
  PUAD-631 Financing Government Services: Expenditure Analysis (3)
  Taxation (3)
  PUAD-633 Budgeting and Financial Management (3)
  PUAD-685 Topics in Policy Analysis and Management: Public Finance in Developing Countries (3)

Internship

- Students without a significant professional work background participate in an internship and complete a survey on their experience. An internship may be taken for credit (PUAD-691). For students who have already begun their careers, a formal internship is optional.

JD Degree Requirements

- 86 credit hours of coursework required for the JD, of which at least 80 credits must be earned in WCL courses, including:
  LAW-601 Administrative Law (3-4)
  LAW-550 Legal Ethics (2-3)