

Discussion Planner

Discussion with:	Date:
What do you want to discuss? Why is it important	t?
What is your chicative(s) for this discussion?	
What is your objective(s) for this discussion?	
How will you know whether the person/team has a	accomplished the task or is achieving
desired results after the discussion? How will pro	ogress or success be measured?
What are the personal needs, tendencies, or charato consider?	acteristics of this person/team that you need

What are the opportunities/challenges in this discussion or the underlying situation?

Opportunities	Challenges



	Key Principles	My Approach
	Esteem Be specific and sincere.	Use this space to plan your approach.
	Empathy Describe facts and feelings.	
	Involvement Unleash ideas with questions.	
	Share Disclose feelings to build trust.	
	Support Help the person/team make decisions, but don't take over.	
Interaction Guidelines*		

□ Open

- State purpose of discussion.
- Identify importance (impact on/benefits to person, team, organization).
- Make procedural suggestions.
- Check for understanding.

□ Clarify

- Seek and share information about the situation/task.
- Identify issues and concerns.
- Make procedural suggestions.
- Check for understanding.

□ Develop

- Seek and discuss ideas.
- Identify needed resources/support.
- Make procedural suggestions.
- Check for understanding.

□ Agree

- Specify actions, including contingency plans if appropriate.
- Confirm how to measure progress.
- Make procedural suggestions.
- Check for understanding.

□ Close

- Highlight important features of plan.
- Confirm confidence and commitment.
- Check for understanding.

Use this space to plan your interaction.

^{*}Allocate time for each interaction.



Reflecting on the Discussion		
What one thing did I say or do particularly effectively (for example, to identify purpose and importance or use Key Principles)?		
What one thing could I say or do more effectively next time?		



Actions we agreed to (who will do what by when): Person/Team Me/Others Ways we'll observe performance: Periodic updates Direct observation (me or others) Self-report Other Ways we'll measure results * Timely * Balanced * Specific