## Program Assessment Plan

# **American University**

# Academic Program: SPA: Public Administration - MPA

## Academic Program: SPA: Public Administration - MPA

Contact Person for Jocelyn Johnston

Assessment:

Unit Website Address: www.american.edu/spa/dpap/

Unit's Primary Department: Public Admin/Policy
COLA Reader -1: Kimberly Cowell-Meyers

COLA Reader -2: Chana Barron

#### **Learning Outcome: Manage Organizations**

Graduating students will demonstrate the capacity to manage public service organizations and/ or organizations related to the public sector (e.g., nonprofit agencies and private contractors).

Outcome Year: 2010-2011 Start Date: 11/01/2010

Assessment Plan				
Assessment Measure	Target	Schedule/Cycle	Active	
Performance in MPA capstone course, as assessed by faculty responsible for teaching the course. Measure includes assessment of all assignments for each student, for all students. Knowledge, tools, and values tested vary from semester to semester, but students understand that all elements of core coursework can be tested.  Extensive use of case studies are used, as is group work, individual presentations, problem diagnostic exercises, and presentation of individual and group recommendations.  Students are evaluated in terms of their abilities to use quantitative analytical tools, for their ability to define and address administrative problems in light of democratic constitutional values, for their ethical sensitivities, for their ability to synthesize materials from a variety of classes, to show their mastery as they apply them to real world situations, and for their ability to engage in presenting evidence, argument, and persuasion in putting their analyses and recommendations in written and oral individual and group presentations.  To measure personal growth and development in the program, as well as to afford data for subsequent MPA program development, students must satisfactorily complete a reflective essay (10-12 pages in length) analyzing the impact of the MPA curriculum and experience on their professional development. As noted later, these essays also become part of our program development exercise each year, identifying patterns of strengths and weaknesses.  Measure Type:  Final Paper/ Final Project	Students must be able to demonstrate and apply various concepts, tools, and values learned throughout their MPA coursework.	Once per year, capstone faculty will meet to review measures/ data and assess performance in the context of DPAP specified learning outcomes. Capstone faculty will formulate recommendations, as appropriate, to alter course and teaching materials in order to maintain achievement of learning outcomes.  Measure includes discussions of student work on various projects and applied assignments and overall faculty impression of student performance.  Data on student performance in the capstone course will be reported annually in a regularly scheduled general faculty meeting dedicated to assessment.  Faculty responsible for teaching the capstone course will report performance data annually to the department at large. Action will be recommended at that time, based on faculty decisions, if performance problems are evident.  Assessment of learning outcomes will occur annually, in this faculty assessment meeting.		

Assessment Plan				
Assessment Measure	Target	Schedule/Cycle	Active	
Students complete an exit survey designed, in part, to assess the extent to which their MPA courses met the learning outcomes outlined, including the capacity to manage public service organizations.  Measure Type: Survey	e75% of students are perceived by capstone instructors as prepared to do organizational analysis and understand the internal and external environment of public and nonprofit agencies, related institutions, and constitutional values.	each semester. Students		

### **Learning Outcome: Understand Public Policy Environments**

Graduating students will demonstrate the capacity to understand the public policy environments in which such organizations function and which they effect and take these conditions into account in administrative actions.

Outcome Year: 2010-2011 Start Date: 11/01/2010

Assessment Plan				
Assessment Measure	Target	Schedule/Cycle	Active	
Performance in MPA capstone course, as assessed by faculty responsible for teaching the course. Measure includes assessment of all assignments for each student, for all students.	Students must be able to	will meet to review measures/ data and assess performance in the context of DPAP specified	Yes	
Knowledge, tools, and values tested vary from semester to semester, but students understand that all elements of core coursework can be tested.	demonstrate and apply various concepts, tools, and values learned throughout their MPA	learning outcomes. Capstone faculty will formulate recommendations, as		
Extensive use of case studies are used, as is group work, individual presentations, problem diagnostic exercises, and presentation of individual and group recommendations.	coursework.	appropriate, to alter course and teaching materials in order to maintain achievement of learning outcomes.		
Students are evaluated in terms of their abilities to use quantitative analytical tools, for their ability to define and address		Measure includes discussions of		
administrative problems in light of democratic constitutional values, for their ethical sensitivities, for their ability to synthesize		student work on various projects and applied assignments and		
materials from a variety of classes, to show their mastery as they apply them to real world situations, and for their ability to engage in presenting evidence, argument, and persuasion in putting their		overall faculty impression of student performance.		
analyses and recommendations in written and oral individual and group presentations.		Data on student performance in the capstone course will be reported annually in a regularly		
To measure personal growth and development in the program, as well as to afford data for subsequent MPA program development, students must satisfactorily complete a reflective essay (10-12 pages in length) analyzing the impact of the MPA		scheduled general faculty meeting dedicated to assessment.		
curriculum and experience on their professional development. As noted later, these essays also become part of our program development exercise each year, identifying patterns of strengths		Faculty responsible for teaching the capstone course will report performance data annually to the		

Assessment Plan			
Assessment Measure	Target	Schedule/Cycle	Active
and weaknesses.		department at large. Action will	
Measure Type:		be recommended at that time,	
Final Paper/ Final Project		based on faculty decisions, if	
Tillal Fapel/ Tillal FToject		performance problems are	
		evident.	
		Assessment of learning	
		outcomes will occur annually, in	
		this faculty assessment meeting.	
Students complete an exit survey designed, in part, to assess the	e 70% of students report that the	Student exit survey data collected	l <sub>Yes</sub>
extent to which their MPA courses met the learning outcomes	courses prepared them for entry	each semester. Students	103
outlined, and to convey their perceptions of their capacity to	into the field (many are already in	complete the exit survey in the	
understand the pulibc policy envirnoments in which organization function. Students also complete a reflective essay to help us	s the workforce).	weeks prior to their graduation.	
assess their perceptions of the value of the program to their		Survey data is reviewed by the	
professional development, and also their perceptions of program	ı	Exit Survey coordinator	
strengths and weaknesses.		(previously Johnston and now	
Measure Type:		Amirkanyan) and DPAP Chair.	
Survey		Data on exit surveys is made	
		available and reported annually in	)
		a regularly scheduled faculty	
		meeting dedicated to	
		assessment. During the annual	
		meeting, faculty will assess	
		outcomes and student	
		performance, and will	
		recommend remedial action as	
		necessary (e.g., revise curriculum	1
		to better address specific	
		weaknesses, etc.).	

#### **Learning Outcome: Administrative and Policy Decisions**

Graduating students will demonstrate the capacity to apply quantitative and qualitative analytic techniques in order to enhance administrative and policy decisions that advance the values cherished by citizens in a democratic republic, including efficiency, economy, effectiveness, responsiveness, representativeness, constitutional values, and substantive and procedural due process, and ethical behavior.

Outcome Year: 2010-2011 Start Date: 11/01/2010

Assessment Plan			
Assessment Measure	Target	Schedule/Cycle	Active
Performance in MPA capstone course, as assessed by faculty responsible for teaching the course. Measure includes assessment of all assignments for each student, for all students.  Knowledge, tools, and values tested vary from semester to semester, but students understand that all elements of core coursework can be tested.  Extensive use of case studies are used, as is group work, individual presentations, problem diagnostic exercises, and presentation of individual and group recommendations.	80% of students meet overall standards established in MPA capstone course (B or better). Students must be able to demonstrate and apply various concepts, tools, and values learned throughout their MPA coursework.	Once per year, capstone faculty will meet to review measures/ data and assess performance in the context of DPAP specified learning outcomes. Capstone faculty will formulate recommendations, as appropriate, to alter course and teaching materials in order to maintain achievement of learning outcomes.	Yes
Students are evaluated in terms of their abilities to use quantitative analytical tools, for their ability to define and address administrative problems in light of democratic constitutional	3	Measure includes discussions of student work on various projects	

Assessment Plan			
Assessment Measure	Target	Schedule/Cycle	Active
values, for their ethical sensitivities, for their ability to synthesize materials from a variety of classes, to show their mastery as they apply them to real world situations, and for their ability to engage in presenting evidence, argument, and persuasion in putting their analyses and recommendations in written and oral individual and group presentations.  To measure personal growth and development in the program, as well as to afford data for subsequent MPA program development, students must satisfactorily complete a reflective essay (10-12 pages in length) analyzing the impact of the MPA curriculum and experience on their professional development. As noted later, these essays also become part of our program development exercise each year, identifying patterns of strengths and weaknesses.  Measure Type: Final Paper/ Final Project		and applied assignments and overall faculty impression of student performance.  Data on student performance in the capstone course will be reported annually in a regularly scheduled general faculty meeting dedicated to assessment.  Faculty responsible for teaching the capstone course will report performance data annually to the department at large. Action will be recommended at that time, based on faculty decisions, if performance problems are evident.  Assessment of learning outcomes will occur annually, in this faculty assessment meeting.	
Students complete an exit survey designed, in part, to assess the extent to which their MPA courses met the learning outcomes outlined above, and to convey their perceptions of their preparedness to enter the profession.  Students also complete a reflective essay to help us assess their perceptions of the value of the program to their professional development, and also their perceptions of program strengths and weaknesses.  Measure Type:  Survey	70% of students report that the courses prepared them for entry into the field (many are already in the workforce).	Student exit survey data collected each semester. Students	1
require students to apply quantitative techniques to address administrative techniques to address administrative/ policy	Satisfactory completion (80% B or better) of PUAD-605, Problem Solving for Managers. This course equips students with techniques and strategies to enhance their analytic and	PUAD-605 performance data is collected by capstone faculty each semester, and is reviewed and assessed in the in annual PUAD-605 faculty assessment meeting. Measure includes	Yes

Measure Type:

Written Assignment

Satisfactory completion (80% B or better) of PUAD-605, Problem Solving for Managers. This course equips students with techniques and strategies to enhance their analytic and decision making skills, and to facilitate their interpretation of statistics and statistical reports, studies, evaluations, etc., in administrative work and in the creation or implementation of public policies.

collected by capstone faculty each semester, and is reviewed and assessed in the in annual PUAD-605 faculty assessment meeting. Measure includes student grades and overall faculty impression of student performance.

Once per year, PUAD-605 faculty will meet to review measures/ data and assess performance in the context of DPAP specified

Assessment Plan			
Assessment Measure	Target	Schedule/Cycle	Active
	Satisfactory completion of assignments in PUAD-605, which require the application of quantitative techniques in administrative/ policy decision making.  A passing grade is required for credit and for satisfactory completion of this course.	learning outcomes. Faculty will make recommendations, as appropriate, to alter course and teaching materials in order to maintain achievement of learning outcomes.  Faculty responsible for teaching PUAD-605 will also report performance data annually to the department at large. Action will be recommended at that time, based on faculty decisions, if performance problems are evident.  Assessment of learning outcomes will occur annually, in this faculty assessment meeting.	

#### **Related Courses**

#### **Learning Outcome: Propose Recommendations**

Graduating students will demonstrate the capacity to analyze a real administrative issue facing a local, state, federal, or international public, nonprofit, or nongovernmental organization and/ or evaluate and analyze relevant managerial or administrative problem(s) and to propose recommendations that balance value tradeoffs.

Outcome Year: 2010-2011 Start Date: 11/01/2010

Assessment Plan				
Assessment Measure	Target	Schedule/Cycle	Active	
Performance in MPA capstone course, as assessed by faculty responsible for teaching the course. Measure includes assessment of all assignments for each student, for all students.  Knowledge, tools, and values tested vary from semester to semester, but students understand that all elements of core coursework can be tested.  Extensive use of case studies are used, as is group work, individual presentations, problem diagnostic exercises, and presentation of individual and group recommendations.	80% of students meet overall standards established in MPA capstone course (B or better). Students must be able to demonstrate and apply various concepts, tools, and values learned throughout their MPA coursework.	Once per year, capstone faculty will meet to review measures/ data and assess performance in the context of DPAP specified learning outcomes. Capstone faculty will formulate recommendations, as appropriate, to alter course and teaching materials in order to maintain achievement of learning outcomes.	Yes	
Students are evaluated in terms of their abilities to use quantitative analytical tools, for their ability to define and address administrative problems in light of democratic constitutional values, for their ethical sensitivities, for their ability to synthesize materials from a variety of classes, to show their mastery as they apply them to real world situations, and for their ability to engage in presenting evidence, argument, and persuasion in putting their	,	Measure includes discussions of student work on various projects and applied assignments and overall faculty impression of student performance.		
analyses and recommendations in written and oral individual and group presentations.  To measure personal growth and development in the program, as well as to afford data for subsequent MPA program development, students must satisfactorily complete a reflective essay (10-12 pages in length) analyzing the impact of the MPA		Data on student performance in the capstone course will be reported annually in a regularly scheduled general faculty meeting dedicated to assessment.		
curriculum and experience on their professional development. As noted later, these essays also become part of our program	3	Faculty responsible for teaching the capstone course will report		

<sup>-</sup> PUAD-605 - Problem Solving for Managers

Assessment Plan			
Assessment Measure	Target	Schedule/Cycle	Active
development exercise each year, identifying patterns of strengths and weaknesses. Measure Type: Final Paper/ Final Project		performance data annually to the department at large. Action will be recommended at that time, based on faculty decisions, if performance problems are evident.	
		Assessment of learning outcomes will occur annually, in this faculty assessment meeting.	
Students complete an exit survey designed, in part, to assess the extent to which their MPA courses met the learning outcomes outlined above, and to convey their perceptions of their preparedness to enter the profession.  Students also complete a reflective essay to help us assess their perceptions of the value of the program to their professional development, and also their perceptions of program strengths and weaknesses.  Measure Type:  Survey	courses prepared them for entry into the field (many are already in the workforce).	Student exit survey data collected each semester. Students complete the exit survey in the weeks prior to their graduation.  Survey data is reviewed by the Exit Survey coordinator (previously Johnston and now Amirkanyan) and DPAP Chair.  Data on exit surveys is made available and reported annually in a regularly scheduled faculty meeting dedicated to assessment. During the annual meeting, faculty will assess outcomes and student performance, and will recommend remedial action as necessary (e.g., revise curriculum to better address specific weaknesses, etc.).	

#### **Learning Outcome: Student Satisfaction**

Students will express satisfaction with the overall program, including satisfaction with courses and faculty. Overall, students will find the program valuable and worthy being recommended to others.

Outcome Status: Active Program Outcome

Assessment Plan			
Assessment Measure	Target	Schedule/Cycle	Active
Students complete an exit survey designed, in part, to assess the extent to which their MPA courses met the learning outcomes outlined above, and to convey their perceptions of their preparedness to enter the profession.  Students also complete a reflective essay to help us assess their perceptions of the value of the program to their professional development, and also their perceptions of program strengths and weaknesses.  Measure Type:  Survey	courses prepared them for entry into the field (many are already in the workforce).		

	Assessment Plan		
Assessment Measure	Target	Schedule/Cycle	Activ
		outcomes and student performance, and will recommend remedial action a necessary (e.g., revise curric to better address specific weaknesses, etc.).	