

**UNDER SECRETARY OF STATE FOR
ARMS CONTROL AND INTERNATIONAL SECURITY
WASHINGTON**

Roger W. Jones Award for Executive Leadership
Office of the Dean
School of Public Affairs, Ward 310
American University
4400 Massachusetts Avenue, NW
Washington, DC 20016-8022

To the Selection Committee:

For her exceptional service to the United States, it is my distinct pleasure to nominate Ms. Beth Masters McCormick for the prestigious Roger W. Jones Award for Executive Leadership. Since her appointment in February 2010, Ms. McCormick has performed her duties as Deputy Assistant Secretary of State for Defense Trade and Regional Security in the Bureau of Political-Military Affairs in a truly outstanding manner.

Having begun as an intern in the Office of the Secretary of Defense in 1983, for nearly thirty years Ms. McCormick has devoted her career to public service. In her current role at the State Department, Ms. McCormick expertly manages the Directorate of Defense Trade Controls and the Office of Regional Security and Arms Transfers with a combined total of 150 personnel. The policy and management issues she oversees are vast, complex, and ever-changing. Ms. McCormick provides management and policy guidance for foreign military sales, commercial defense trade, regional security, and other vital political-military issues with direct consequences for our foreign policy and national security interests.

No small feat, her job requires the kind of close relationships she has developed throughout diplomatic, military, business, and international communities. It is not a rare occurrence that Ms. McCormick is requested by name to represent the Department of State in interactions with government agencies, academia, foreign governments, and private firms alike. Her reputation precedes her as a civil servant with both the expertise to get it right and the force of personality to get it done.

the United Kingdom and Australia. These agreements, when entered into force, have the potential to grow American jobs, improve defense industry efficiency, and save lives of service members in the field. Further, Ms. McCormick played a vital role in finalizing the largest U.S. arms sale in history, thereby securing a key component of our overall strategy in the Middle East region.

All of these achievements notwithstanding, Ms. McCormick's most significant contribution is the leadership that she has provided to her offices and her colleagues. She exceeds all expectations as a mentor both to her staff and to others in public service. An adviser to junior staff and senior executives alike, Ms. McCormick has been a superlative source for guidance and a sounding board to those who seek her direction.

Ms. McCormick ranks among the top performers I have had the pleasure to work with, and is truly in a class by herself.

Sincerely,

A handwritten signature in cursive script, reading "Ellen O. Tauscher". The signature is written in dark ink and is positioned below the word "Sincerely,".

Ellen O. Tauscher