



UNITED STATES DEPARTMENT OF COMMERCE
National Institute of Standards and Technology
Gaithersburg, Maryland 20899-
OFFICE OF THE DIRECTOR

MAR 26 2012

Roger W. Jones Award for Executive Leadership
Office of the Dean
School of Public Affairs, Ward 310
American University
4400 Massachusetts Avenue, NW
Washington, DC 20016-8022

Dear Sir/Madame:

This letter is in support of the nomination of Dr. Richard Kayser for the Roger W. Jones Award for Executive Leadership.

As the Director of the National Institute of Standards and Technology (NIST) since 2009 and Under Secretary of Commerce for Standards and Technology since January 2011, I have encountered many exceptional leaders. Dr. Kayser is one of those leaders whose diligence, commitment to the organization, and determination exemplifies model executive qualities. Thanks to his efforts to improve the safety culture, the NIST community has emerged from a period in which a major safety incident threatened the reputation of the agency to a time where safety has become a core value and NIST is better positioned to prevent such incidents from happening in the future.

The mission of NIST is to promote U.S. innovation and industrial competitiveness by advancing measurement science, standards, and technology in ways that enhance economic security and improve our quality of life. Because of Dr. Kayser's contributions, NIST employees are able to come to work each day knowing their contributions towards mission success can be achieved in a safe and healthy environment.

Dr. Kayser's biographical sketch, a narrative describing his superior leadership, and a narrative describing his effective continuity of government are attached. As described, Dr. Kayser's contributions have led to NIST success. I wholeheartedly support his nomination for the Roger W. Jones Award.

Sincerely,

Patrick Gallagher
Under Secretary of Commerce
for Standards and Technology

Enclosure

NIST