

STEPHANIE P. NEWBOLD, PH.D.

DEPARTMENT OF PUBLIC ADMINISTRATION & POLICY
SCHOOL OF PUBLIC AFFAIRS • AMERICAN UNIVERSITY

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EDUCATION

Doctor of Philosophy in Public Administration and Public Affairs, December 2006
Virginia Polytechnic Institute and State University, Blacksburg, Virginia

Dissertation: ALL BUT FORGOTTEN: THOMAS JEFFERSON'S CONTRIBUTION TO THE
DEVELOPMENT OF PUBLIC ADMINISTRATION IN THE UNITED STATES

Chair: John A. Rohr

Dissertation Awarded Honorable Mention by the National Association of Schools of
Public Affairs and Administration (NASPAA) for significant research in the field of
public affairs and public administration, Seattle, Washington, October 2007

Master of Public Administration, May 2003
Virginia Polytechnic Institute and State University, Blacksburg, Virginia

Bachelor of Arts, May 2001, *magna cum laude*
Elon University, Elon, North Carolina
Majors, Public Administration & Political Science

ACADEMIC APPOINTMENTS

American University, Assistant Professor *August 2009 - Present*
School of Public Affairs
Department of Public Administration and Policy
Washington, District of Columbia 20016

The University of Texas at Dallas, Assistant Professor *August 2006 - July 2009*
School of Economic, Political, and Policy Sciences
Public Affairs Department
Richardson, Texas 75080

The International Center for Jefferson Studies, Researcher *May - August 2002*
The Thomas Jefferson Foundation at Monticello
Charlottesville, Virginia 22902

PRACTITIONER EXPERIENCE

- U.S. Supreme Court Fellow *August 2012 – August 2013*
Supreme Court of the United States
Office of the Counselor to the Chief Justice
1 First Street, NE
Washington, District of Columbia 20543
- Institute for Policy and Governance, Research Associate *February 2005 - July 2006*
School of Public and International Affairs
Virginia Tech
Blacksburg, Virginia 24061
- Coordinator of Student Services for MPA Program *August 2003 - January 2005*
Center for Public Administration and Policy
Virginia Tech
Blacksburg, Virginia 24061
- The White House, Office of the Chief of Staff, John Podesta *January - May 2000*
William Jefferson Clinton Administration
Washington, District of Columbia 20500

AREAS OF SPECIALIZATION

The Intellectual History of American Public Administration
Public Administration Theory and Context
Administrative Ethics
Political Philosophy, Democratic Theory, Western Political Thought
The Legal Environment of Public Administration
Organization Theory
American Government

PUBLICATIONS

BOOK

Newbold, S.P. 2010. *All But Forgotten: Thomas Jefferson and the Development of Public Administration*. Albany: State University of New York (SUNY) Press.

PUBLISHED REVIEWS

- Walsh, K. 2011. *Public Integrity* 13:2, p. 187-90.
Miller, W.J. 2011. *American Review of Public Administration* 41:4, p. 468-72.
Blakenberger, B. 2011. *Public Voices* 11:2, p. 93-95.
Wohlers, A.E. 2010, November. *Choice*.

ARTICLES IN REFEREED JOURNALS

Newbold, S.P. 2012. A Forum Honoring the Contributions of John A. Rohr to Public Administration. Forum Editor & Contributor. *Administrative Theory and Praxis*, xx:xx. March, p. xx-xx.

Newbold, S.P. 2011. *Federalist 27: Is Transparency Essential for Public Confidence in Government?* *Public Administration Review*, 71:S. November/December, p. 465-81.

Newbold, S.P. 2011. No Time Like the Present: Making Rule of Law and Constitutional Competence the Theoretical and Practical Foundation for Public Administration Graduate Education Curriculum. *Journal of Public Affairs Education*, 17:4. p. 465-81.

Newbold, S.P. and A.C. Schortgen. 2011. Connecting the Past with the Present: Moses Maimonides' Contribution to Democratic Theory, Public Administration, and Civil Society. *Administration and Society*, 43:2. March, p. 147-170.

Newbold, S.P. 2011. An Extraordinary Administrative Legacy: Thomas Jefferson's Role in Transforming Liberal Arts Education in the United States. *Public Voices*, 11:2. p. 15-25.

Newbold, S.P. 2010. Toward a Constitutional School for American Public Administration. *Public Administration Review*, 70:4. July/August, p. 538-546.

Newbold, S.P. 2010. Model Administrative Law Syllabus. Published by *Public Administration Review*, Foundations of Public Administration Series¹, D.H. Rosenbloom and H. Rene, editors. <http://www.aspanet.org/scriptcontent/pdfs/FPA-Law-Syllabus.pdf>

Newbold, S.P. 2008. Teaching Organization Theory from a Constitutional Perspective: A New Twist on an Old Flame. *Journal of Public Affairs Education*, 14:3. p. 335-51.

Newbold, S.P. and D.H. Rosenbloom, co-editors. 2007. Brownlow Report Retrospective. *Public Administration Review*, 67:6. November/December, p. 1006-58.

Newbold, S.P. and D.H. Rosenbloom. 2007. Critical Reflections on Hamiltonian Perspectives on Rule-Making and Legislative Proposal Initiatives by the Chief Executive. *Public Administration Review*, 67:6. November/December, p. 1049-56.

Newbold, S.P. and L.D. Terry. 2006. The President's Committee on Administrative Management: The Untold Story and the *Federalist* Connection. *Administration and Society*, 38:5. November, p. 522-55.

Newbold, S.P. 2005. Statesmanship and Ethics: The Case of Thomas Jefferson's Dirty Hands. *Public Administration Review*, 65:6. November/December, p. 669-77. Lead Article.

¹ *The Foundation of Public Administration Series* is a collection of articles written by experts in 20 content areas, providing introductory essays and recommending top articles in those subjects.

REFEREED BOOK CHAPTER

Newbold, S.P. and L.D. Terry. 2008. From New Public Management to New Democratic Governance: Leadership Opportunities and Challenges. In *Innovations in Public Leadership Development*, edited by R. S. Morse and T. F. Buss. Armonk, NY: M.E. Sharpe, p. 33-49.

BOOK REVIEWS IN REFEREED JOURNALS

Newbold, S.P. 2009. Shaping the Life of the Mind: Exploring Thomas Jefferson's Biographical Journey through a Literary Analysis. Review of Kevin J. Hayes': *The Road to Monticello: The Life and Mind of Thomas Jefferson*. *Public Administration Review*, 69:6. November/December, 1190-92.

Newbold, S.P. 2009. The Enemy Combatant Papers and the War on Terror: An Intellectual, Ethical, and Constitutional Examination. Review of Karen Greenberg and Joshua Dratel's: *The Enemy Combatant Papers: American Justice, the Courts, and the War on Terror*. *Public Integrity*, 11:3. Summer, p. 283-86.

Newbold, S.P. 2008. Lessons Learned from Revisiting the Past: An Institutional History of the U.S. Bureau of Efficiency and the Office of Government Reports. Reviews of Mordecai Lee's: *Institutionalizing Congress and the Presidency* and *The First Presidential Communications Agency*. *Public Administration Review*, 68:4. July/August, p. 771-75.

Newbold, S.P. 2008. Dominion of Memories: Jefferson, Madison, and the Decline of Virginia, by Susan Dunn. *Presidential Studies Quarterly*, 38:1. March, p. 187-88.

PROFESSIONAL PUBLICATIONS

Newbold, S.P. 2008. 2008 Larry Terry Scholarships Awarded. *PA Times*, 30:11, p. 15.

Newbold, S.P. 2007. How the Past Shapes the Present: Thomas Jefferson and Liberal Arts Education. *The Magazine of Elon*, 69:2. Spring. Elon University: Elon, North Carolina.

WORK CURRENTLY UNDER REVIEW

Newbold, S.P. and D.H. Rosenbloom. Looking for Answers in All the Wrong Places: The Need to Rethink U.S. Public Administration Doctoral Education. Submitted to the edited volume on Public Service Leadership in a Globalized World, Douglas Morgan, editor

Newbold, S.P., A.C. Schortgen, and S.L. Pettijohn. Madisonian Factions and the Modern Nonprofit Sector: Linking American Constitutional Tradition to the Development of Philanthropic Studies. Submitted to *Administration and Society*, June 17, 2011; R&R February 2012.

WORKS IN PROGRESS

Newbold, S.P. *Creating More than a Constitution: James Madison and the Governing of a New Republic*, Book Project.

Newbold, S.P. and D.H. Rosenbloom, editors. *A Constitutional School Reader*. Book Project.

Newbold, S.P. *Beyond Publius: The Theoretical and Practical Transformation of James Madison's Constitutional, Political, and Administrative Leadership within the American Republic*. Estimated Completion, Summer 2011.

Newbold, S.P. 20xx. *Courts, Commissions, and other Quasi-legal Agencies (USA)*. In *Performance Regimes: Institutional Perspectives and International Practices*, edited by Carole Talbot and Colin Talbot.

Newbold, S.P. *Healing the State: The Role of Blue Ribbon Commissions in Securing the People's Confidence in the Administration of their Government*.

TEACHING EXPERIENCE

COURSES

Organization Theory, Master's and Doctoral

The Individual and the Organization, Master's

Organizational Analysis, Master's

Law and the Policy Process, Master's and Doctoral

The Legal Basis of Public Administration, Master's

The Legal Environment of Public Affairs, Doctoral Seminar

Normative Theory for Public Affairs, Doctoral Seminar

Democratic Constitutionalism, Doctoral Seminar

Independent Studies, Public Administration, Public Affairs, and Political Science MA & Ph.D. Students

Public Affairs Research Practicum, Doctoral

SEMINARS

"The Case for Bureaucracy: A Comparative, Constitutional Approach." Co-Taught with L.D. Terry. School of Law and Public Administration: The University of Guanajuato. Guanajuato, México. Sponsored by the American Embassy in Mexico, The University of Texas at Dallas, and The University of Guanajuato. August 2005.

ACADEMIC CONFERENCE PARTICIPATION

American Society for Public Administration, Las Vegas, Nevada: March 2012

(1) *A Tribute to John Rohr*. Supersession Panel.

(2) *The Secret Ingredients to a Great Society: Successes and Challenges of the Johnson Administration and Their Implications for Today's Administrative State*. Presented with Serena D. Lowe, Panel, Founders' Forum Paper.

Public Service Leadership Symposium. Portland State University, Portland, Oregon: September 2011.

(1) *Public Service Leadership in a Globalized World: A Symposium Devoted to the Restoration of Leadership as the Centerpiece for Public Administration Education and Scholarship*. Invitation only Symposium.

(2) *Looking for Answers in All the Wrong Places: The Need to Rethink U.S. Public Administration Doctoral Education*. Presented with David H. Rosenbloom

- American Society for Public Administration. Baltimore, Maryland: March 2011.
Madisonian Factions and the Modern Nonprofit Sector: Linking American Constitutional Tradition to the Development of Philanthropic Studies. Presented with Alicia C. Schortgen and Sarah L. Pettijohn, Panel, Founders' Forum Paper.
- American Society for Public Administration. San Jose, California: March 2010.
- (1) *Beyond Publius: The Transition of James Madison's Constitutional, Political, and Administrative Leadership Within the American Republic.* Panel, Founders' Forum Paper Presentation.
 - (2) *Not to be Overlooked: How the United States Supreme Court Advances Constitutional Theory and the Rule of Law to Shape the American Administrative State.* Presented with H. Jessica Hargis, Ask an Expert Founders' Forum Roundtable.
- National Association of Schools of Public Affairs and Administration. Washington, D.C.: October 2009.
- (1) *No Time Like the Present: Making Rule of Law and Constitutional Competence the Theoretical and Practical Foundation for Public Administration Curriculum.* Panel, Paper Presentation.
 - (2) *The Role of the Judiciary in Public Affairs Programs.* Panel Presentation.
- American Society for Public Administration. Miami, Florida: March 2009.
Healing the State: The Role of Blue Ribbon Commissions in Securing the People's Confidence in the Administration of their Government, Ask an Expert Discussion Panel, Paper Presented.
- Minnowbrook III Conference sponsored by Syracuse University. Lake Placid, New York: September 2008.
Toward a Constitutional School for American Public Administration, Paper Presented.
- Mid-West Political Science Association. Chicago, Illinois: April 2008.
- (1) *A Historical Account of Efficiency in American Public Administration: How a Non-Economic Conceptualization Can Advance the Democratic-Governance Process,* Paper Presented.
 - (2) *The Constitutional School of Public Administration,* Roundtable.
- American Society for Public Administration. Dallas, Texas: March 2008.
- (1) Founders' Forum Co-Chair.
 - (2) *Connecting the Past with the Present: Moses Maimonides' Contribution to Democratic Theory, Public Administration, and Civil Society.* Presented with Alicia C. Schortgen, Founders' Forum Paper Presented.
- American Political Science Association. Chicago, Illinois: August 2007.
Public Administration and the Constitution, Discussant.
- Mid-West Political Science Association. Chicago, Illinois: April 2007.
All But Forgotten: Thomas Jefferson as an Administrative Creator, Paper Presented.

- American Society for Public Administration. Washington, D.C.: March 2007.
From the New Public Management to the New Democratic Governance: The Leadership Question, Paper Presented.
- Southern Political Science Association. New Orleans, Louisiana: January 2007.
The Constitutional School of Public Administration, Roundtable.
- Texas American Society for Public Administration. San Antonio, Texas: November 2006.
From the Past to the Future in Public Administration Thought: Thomas Jefferson as an Administrative Creator, Paper Presented.
- American Society for Public Administration. Denver, Colorado: March 2006.
The President's Committee on Administrative Management: The Untold Story and the Federalist Connection. With Larry D. Terry. Founders' Forum Paper Presented.
- Virginia Tech's College of Architecture and Urban Studies Research Symposium. Blacksburg, Virginia: February 2006.
Statesmanship and Ethics: The Case of Thomas Jefferson's Dirty Hands, Paper Presented.
- Southeastern Conference of Public Administration. Charlotte, North Carolina: October 2004.
Budgeting as Sensemaking: Multiple Dimensions of Meaning in the Budgetary Process. With Ryan Lanham, Soo-Young Park, and John Talbott, Paper Presented.

HONORS, AWARDS, & RECOGNITIONS

- Keynote Speaker, "How To Run A Constitution," Public Leadership 21c: Brookings Institution Executive Education Program, Williamsburg, Virginia, September 12, 2011
- Guest Lecturer and Book Signing for *All But Forgotten*, The International Center for Jefferson Studies at Monticello, Tuesday, October 5, 2010
- Recognized as an Outstanding Young Alumna in Admissions Catalogue, Elon University, April 2010
- Young Alumna of the Year Award Recipient, Elon University, October 2009
- Pi Alpha Alpha Outstanding Faculty Advisor, University of Texas at Dallas, March 2009

UNIVERSITY SERVICE AND CITIZENSHIP

AMERICAN UNIVERSITY (2009 - present)

UNIVERSITY SERVICE

- Faculty Development Committee, Fall 2010 – present
- Provost's Ad Hoc Faculty Retreat Advisory Committee, Fall 2010

SCHOOL OF PUBLIC AFFAIRS SERVICE

- Education Policy Committee, Fall 2011 – present
- Coordinated School-Wide Welcome Back Lecture and Reception for David Rosenbloom, February 24, 2011

DEPARTMENT OF PUBLIC ADMINISTRATION & POLICY SERVICE

- MPA Admissions Committee, Spring 2011 – present
- Public Policy and Administration Faculty Recruitment Committee, Fall 2010
- Nonprofit Management Faculty Recruitment Committee, Fall 2010
- MPA/MPP Internship Committee, Fall 2009 – present
- Faculty Reader for Public Administration Ph.D. Comprehensive Exams, Fall 2009 – present
- Pi Alpha Alpha Faculty Advisor, Spring 2010 – present
- Guest Speaker, DPAP's Research Seminar Series, April 27, 2010
Topic: The Historical Evolution of Efficiency in American Public Administration: How a Non-Economic Conceptualization Can Advance the Democratic Governance Process
- Wrote Ph.D. Public Administration Comprehensive Exam Questions, Spring 2010

SERVICE TO THE FIELD

- Evaluator of Elon University's Career Services for an External Review of Operations, March 30, 2010, Elon, North Carolina

THE UNIVERSITY OF TEXAS AT DALLAS (2006 - 2009)

UNIVERSITY SERVICE

- Ad Hoc Committee on Campus Appearance and Upkeep, Spring 2008 - July 2009
- Constitution Day Organizer & Presenter, Fall 2007

SCHOOL OF ECONOMIC, POLITICAL, & POLICY SCIENCES (EPPS) SERVICE

- Teaching Effectiveness Committee, Fall 2007 - July 2009
- EPPS Publishing Workshop for Graduate Students, Faculty Discussant, August 2008

DEPARTMENT OF PUBLIC AFFAIRS SERVICE

- Public Affairs Ph.D. Admissions Committee, Spring 2008 - July 2009
- MPA Advisory Committee, Fall 2008 - July 2009
- Pi Alpha Alpha Faculty Advisor, Summer 2008 - July 2009
- Public Affairs Ph.D. Preliminary Examination Committee Member, Summer 2008 - July 2009
- Larry D. Terry Scholarship Selection Committee Member, Fall 2007; Committee Chair, Fall 2008
- Writing Workshop Coordinator for Public Affairs Graduate Students, Spring 2007 - July 2009
- Fall Orientation Co-Chair for Incoming Graduate Students, August 2007
- Department Coordinator for Increasing the University's Public Affairs Library Collection, Spring 2007
- Hiring Committee for Senior Public Affairs Faculty Position, Summer 2007
- Hiring Committee for Junior Public Affairs Faculty Position, Fall 2006

DISSERTATION COMMITTEE SERVICE

- Chaired, 1 Student in Public Affairs
- Committee Member, 7 Students in Public Affairs and Political Science

SERVICE TO THE FIELD

- Participated in the Texas Certified Public Manager (CPM) Program, Lectured on *Economic Health and Growth in Productivity and Development*, University of Texas at Arlington, Spring 2009
 - "What Government Have We? How the Rehnquist Court Empowered State and Local Governments," Professional Management Seminar for the City of Plano, Texas, Fall 2008
 - Conducted Ethics Training Seminars for the City of Plano, Texas, Spring 2008
-

MEMBERSHIPS IN PROFESSIONAL ASSOCIATIONS

American Society for Public Administration

American Political Science Association

Mid-West Political Science Association

National Association of Schools of Public Affairs and Administration

Southern Political Science Association

EDITORIAL BOARD MEMBERSHIP

Public Administration Review, 2009 - present

EDITORIAL REVIEW SERVICE FOR REFEREED JOURNALS

Administration and Society

Administrative Theory and Praxis

American Journal of Political Science

Public Administration Review

Review of Public Personnel Administration